

1 MICHAEL A. JACOBS (CA SBN 111664)
MJacobs@mofo.com
2 ARTURO J. GONZÁLEZ (CA SBN 121490)
AGonzalez@mofo.com
3 ERIC A. TATE (CA SBN 178719)
ETate@mofo.com
4 MORRISON & FOERSTER LLP
425 Market Street
5 San Francisco, California 94105-2482
Telephone: 415.268.7000
6 Facsimile: 415.268.7522
7 Attorneys for Defendants
UBER TECHNOLOGIES, INC.,
8 OTTOMOTTO LLC, and OTTO TRUCKING LLC

9 KAREN L. DUNN (*Pro Hac Vice*)
kdunn@bsfllp.com
10 HAMISH P.M. HUME (*Pro Hac Vice*)
hhume@bsfllp.com
11 BOIES SCHILLER FLEXNER LLP
1401 New York Avenue, N.W.
12 Washington DC 20005
Telephone: 202.237.2727
13 Facsimile: 202.237.6131

14 Attorneys for Defendants
UBER TECHNOLOGIES, INC.
15 and OTTOMOTTO LLC

16 UNITED STATES DISTRICT COURT
17 NORTHERN DISTRICT OF CALIFORNIA
18 SAN FRANCISCO DIVISION

19 WAYMO LLC,
20 Plaintiff,
21 v.
22 UBER TECHNOLOGIES, INC.,
23 OTTOMOTTO LLC; OTTO TRUCKING LLC,
24 Defendants.

Case No. 3:17-cv-00939-WHA

**DECLARATION OF ESTHER KIM
CHANG IN SUPPORT OF
DEFENDANTS' OPPOSITION TO
PLAINTIFF WAYMO LLC'S
MOTION FOR PRELIMINARY
INJUNCTION**

Date: May 3, 2017
Time: 7:30 a.m.
Ctrm: 8, 19th Floor
Judge: The Honorable William Alsup

Trial Date: October 2, 2017

1 I, Esther Kim Chang, declare as follows:

2 1. I am an attorney with the law firm of Morrison & Foerster LLP. I am a member in
3 good standing of the Bar of the State of California. I make this declaration based on personal
4 knowledge and, if called as a witness, I could and would testify competently to the matters set
5 forth herein. I make this declaration in support of Defendant's Opposition to Plaintiff's Motion
6 for Preliminary Injunction.

7 2. To comply with this Court's March 16, 2017, Order, we interviewed 86 Uber
8 employees who worked at Google in order to identify any Waymo or Google documents.

9 3. Attached hereto as Exhibit 1 is a true and correct copy of a Bloomberg Technology
10 article entitled "Uber Hires Veteran NASA Engineer to Develop Flying Cars" dated Feb. 6, 2017
11 from [https://www.bloomberg.com/news/articles/2017-02-06/uber-hires-veteran-nasa-engineer-to-](https://www.bloomberg.com/news/articles/2017-02-06/uber-hires-veteran-nasa-engineer-to-develop-flying-cars)
12 [develop-flying-cars](https://www.bloomberg.com/news/articles/2017-02-06/uber-hires-veteran-nasa-engineer-to-develop-flying-cars).

13 4. Attached hereto as Exhibit 2 is a true and correct copy of the "Our Story" page
14 from <https://www.uber.com/our-story>.

15 5. Attached hereto as Exhibit 3 is a true and correct copy of the "Rethinking
16 transportation" page from <https://newsroom.uber.com/rethinking-transportation>.

17 6. Attached hereto as Exhibit 4 is a true and correct copy of relevant pages from the
18 deposition of Tim Willis taken on March 23, 2017.

19 7. Attached hereto as Exhibit 5 is a true and correct copy of relevant pages from the
20 deposition of Gary Brown taken on March 24, 2017.

21 8. Attached hereto as Exhibit 6 is a true and correct copy of relevant pages from the
22 deposition of Michael Janosko taken on March 23, 2017.

23 9. Attached hereto as Exhibit 7 is a true and correct copy of relevant pages from the
24 deposition of Pierre-Yves Droz taken on March 31, 2017.

25 10. Attached hereto as Exhibit 8 is a true and correct copy of a letter from the Nevada
26 Department of Motor Vehicles dated March 15, 2017.

1 I declare under the penalty of perjury under the laws of the United States that the
2 foregoing is true and correct. Executed this 7th day of April, 2017, in San Francisco, California.

3
4 /s/ Esther Kim Chang

ESTHER KIM CHANG

5
6
7 **ATTESTATION OF E-FILED SIGNATURE**

8 I, Arturo J. González, am the ECF User whose ID and password are being used to file this
9 Declaration. In compliance with General Order 45, X.B., I hereby attest that Esther Kim Chang
10 has concurred in this filing.

11 Dated: April 7, 2017

/s/ Arturo J. González

Arturo J. González